



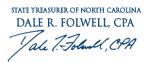
state treasurer of north carolina DALE R. FOLWELL, CPA

# INVESTMENT MANAGEMENT DIVISION

# Performance Review

November 20, 2019





# Cost-Efficiencies Initiative Update

- Goal:
  - Obtain \$100 million of incremental cost-efficiencies for the NCRS investment program, consistent with fiduciary requirements and investment objectives
  - The \$100 million goal would be measured on a cumulative basis over a four-year timeframe, beginning January 2017
  - The goal is comprehensive of the Pension and Supplemental Retirement Plans
- Progress to date:

Fully Executed Activities	Realized Savings since Jan 2017 (\$000)
Investment-related services: renegotiations/restructuring	\$33,368
Investment manager terminations/renegotiations	\$192,185
Sub-Total	\$225,553

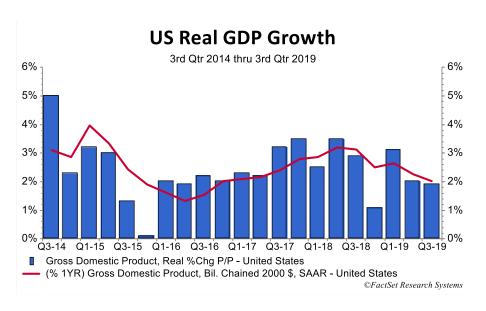
**Projected Realized savings through December 2020** 

\$344,609



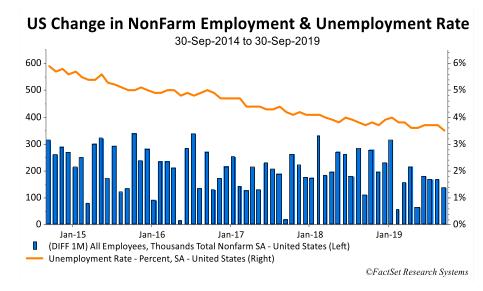


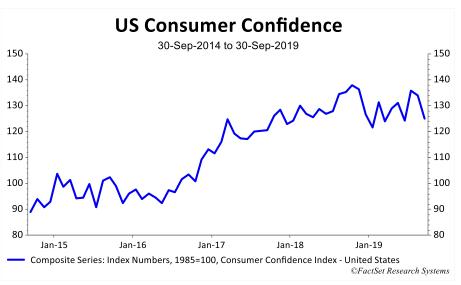
#### **U.S. Economic Environment**



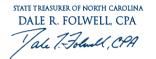


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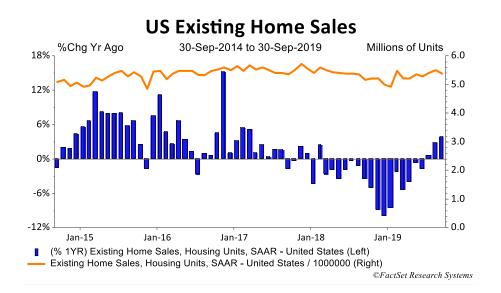


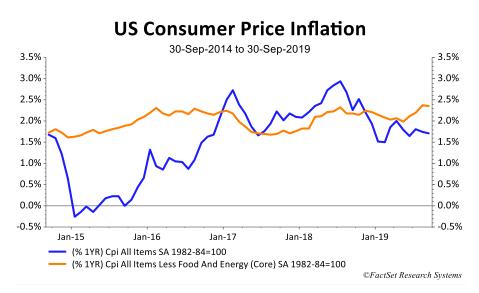


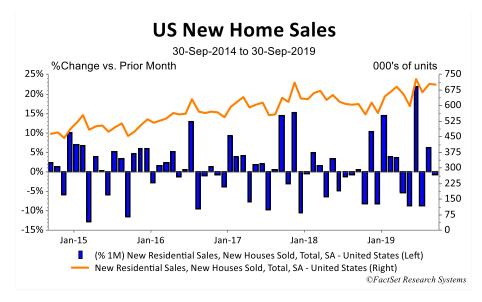




#### **U.S. Economic Environment**





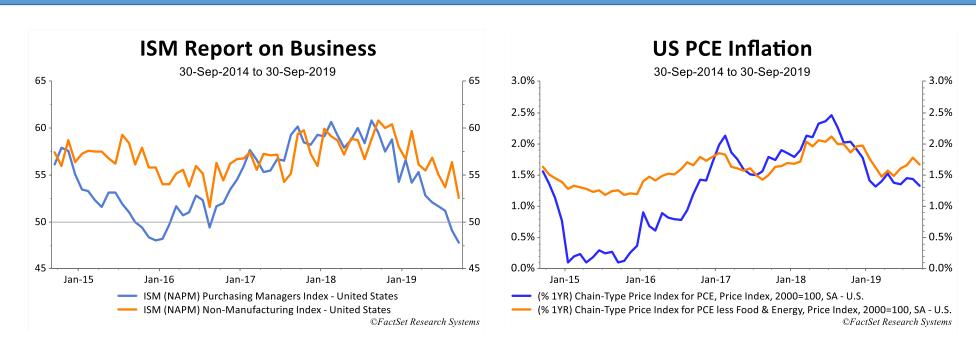


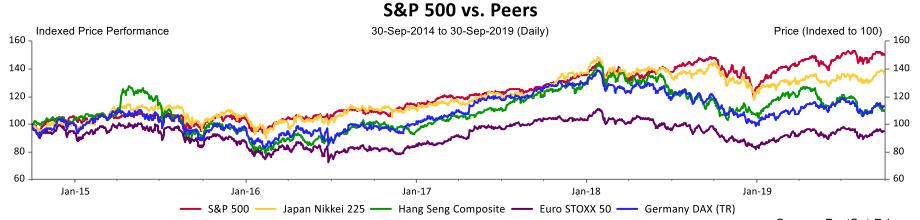






#### **U.S. and Global Economic Environment**



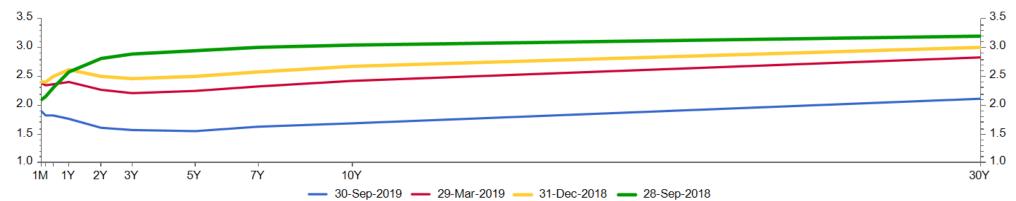






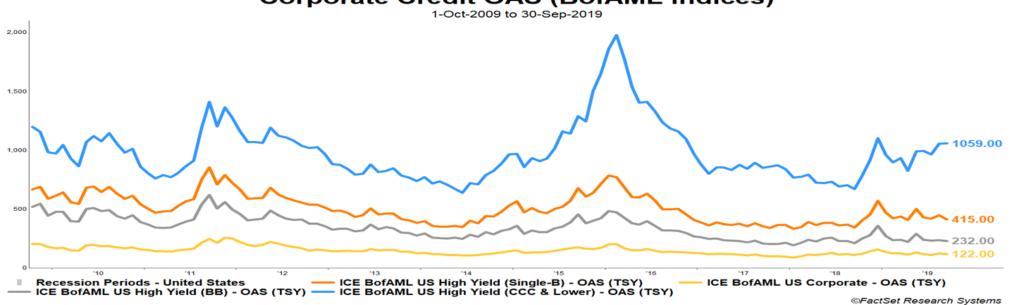
#### **Market Environment**

#### **United States Treasury Yield Curve**



Source: FactSet Interest Rate Database

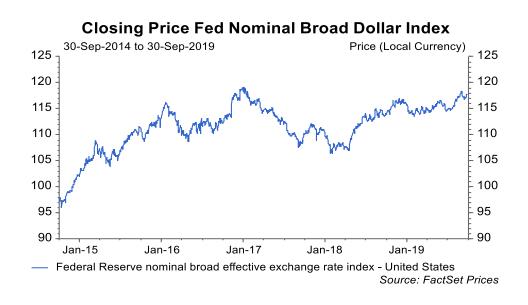
#### **Corporate Credit OAS (BofAML Indices)**







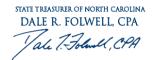
#### **Market Environment**



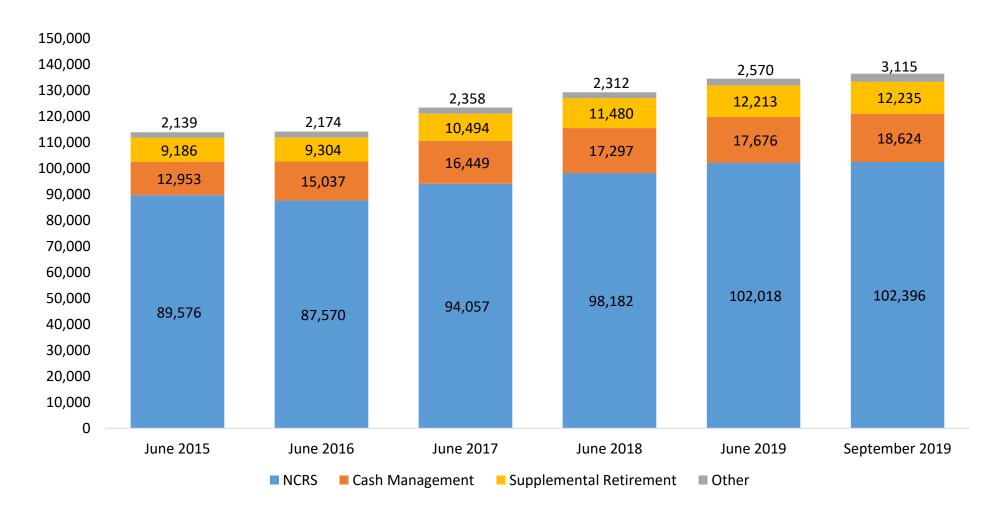


	Real GI	OP YoY	Unempl	oyment	<u>CPI</u>	YoY		Real G	DP YoY	Unempl	oyment	<u>CPI</u>	YoY
Countries	Date	Value	Date	Value	Date	Value	Countries	Date	Value	Date	Value	Date	Value
U.S.	06/19	2.3	09/19	3.5	09/19	1.7	Asia/Pacific	:/Latam					
Europe							China	09/19	6.0			09/19	3.0
Germany	06/19	0.4	09/19	5.0	09/19	1.2	India	06/19	5.0			08/19	6.3
France	06/19	1.4	08/19	8.5	09/19	0.9	Japan	06/19	1.0	08/19	2.2	09/19	0.2
U.K.	06/19	1.3	08/19	3.9	09/19	1.7	Indonesia	06/19	5.1			09/19	3.4
Italy	06/19	0.1	08/19	9.5	09/19	0.3	Brazil	06/19	1.0			09/19	2.9
Spain	06/19	2.0	08/19	13.8	09/19	0.1	Australia	06/19	1.4	09/19	5.2	06/19	1.6



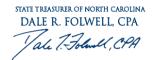


# Assets Under Management (\$MM) \$136.4 billion as of September 30, 2019



Note: The Cash Management Program does not include Assets with Fiscal Agent, which are reflected in the Bond Proceeds Fund. These funds, which may have been reported in the Cash Management Program previously, have now been removed for all years shown in this report to more accurately reflect the Cash Management Program balance.

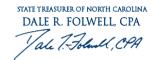




# NCRS Asset Allocation As of September 30, 2019

	Market	%	Target	Rai	nge	Relative %	Relative \$
	Value (\$MM)	/0	Target	Minimum	Maximum	Relative /	(\$MM)
Growth	\$47,107	46.00%	58.00%	37.00%	71.00%	-12.00%	(\$12,283)
Public Equity	32,695	31.93%	42.00%	37.00%	47.00%	-10.07%	(10,311)
Private Equity	5,465	5.34%	6.00%	0.00%	8.75%	-0.66%	(679)
Non Core Real Estate	3,224	3.15%	3.00%	0.00%	8.00%	0.15%	152
Opportunistic Fixed Income	5,722	5.59%	7.00%	0.00%	7.50%	-1.41%	(1,445)
Rates & Liquidity	41,279	40.31%	29.00%	24.00%	42.00%	11.31%	11,584
IG Fixed Income & Cash	30,915	30.19%	28.00%	24.00%	32.00%	2.19%	2,244
Pension Cash	10,365	10.12%	1.00%	0.00%	10.00%	9.12%	9,341
Inflation Sensitive & Diversifiers	11,907	11.63%	11.00%	4.00%	16.00%	0.63%	643
Inflation Sensitive	6,115	5.97%	6.00%	2.00%	7.50%	-0.03%	(29)
Core Real Estate	5,791	5.66%	5.00%	2.00%	10.00%	0.66%	672
Multi-Strategy	2,103	2.05%	2.00%	0.00%	4.00%	0.05%	55
Grand Total	\$102,396	100.00%					

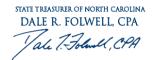




# NCRS Asset Allocation (Unaudited) As of November 13, 2019

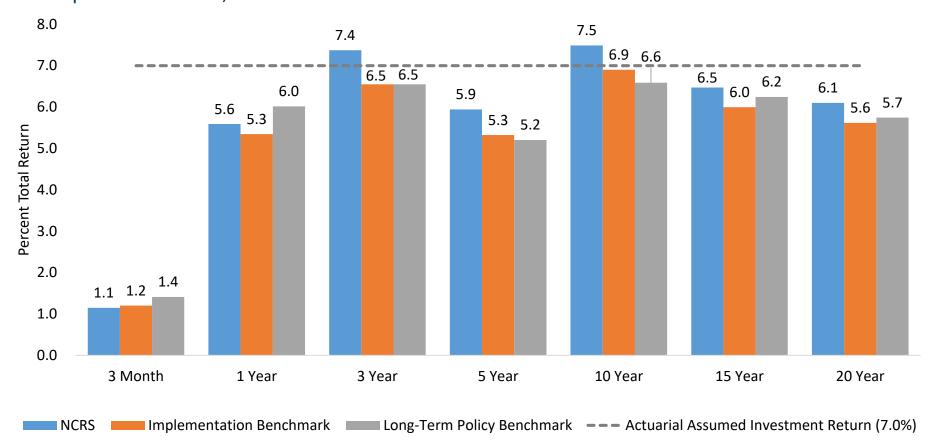
	Market	% Target		Ra	nge	Relative %	Relative \$	
	Value (\$MM)	<b>%</b>	Target	Minimum	Maximum	Relative %	(\$000)	
Growth	\$47,465	45.91%	58.00%	37.00%	71.00%	-12.09%	(\$12,502)	
Public Equity	33,084	32.00%	42.00%	37.00%	47.00%	-10.00%	(10,340)	
Private Equity	5,435	5.26%	6.00%	0.00%	8.75%	-0.74%	(768)	
Non Core Real Estate	3,275	3.17%	3.00%	0.00%	8.00%	0.17%	173	
Opportunistic Fixed Income	5,671	5.49%	7.00%	0.00%	7.50%	-1.51%	(1,566)	
Rates & Liquidity	41,941	40.57%	29.00%	24.00%	42.00%	11.57%	11,958	
IG Fixed Income & Cash	30,902	29.89%	28.00%	24.00%	32.00%	1.89%	1,953	
Pension Cash	11,039	10.68%	1.00%	0.00%	10.00%	9.68%	10,005	
Inflation Sensitive & Diversifiers	11,832	11.44%	11.00%	4.00%	16.00%	0.44%	459	
Inflation Sensitive	6,100	5.90%	6.00%	2.00%	7.50%	-0.10%	(103)	
Core Real Estate	5,732	5.54%	5.00%	2.00%	10.00%	0.54%	563	
Multi-Strategy	2,152	2.08%	2.00%	0.00%	4.00%	0.08%	84	
Grand Total	\$103,391	100.00%						





# NCRS Total Net Portfolio Return vs. Benchmarks

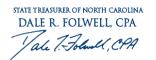
As of September 30, 2019



#### Notes:

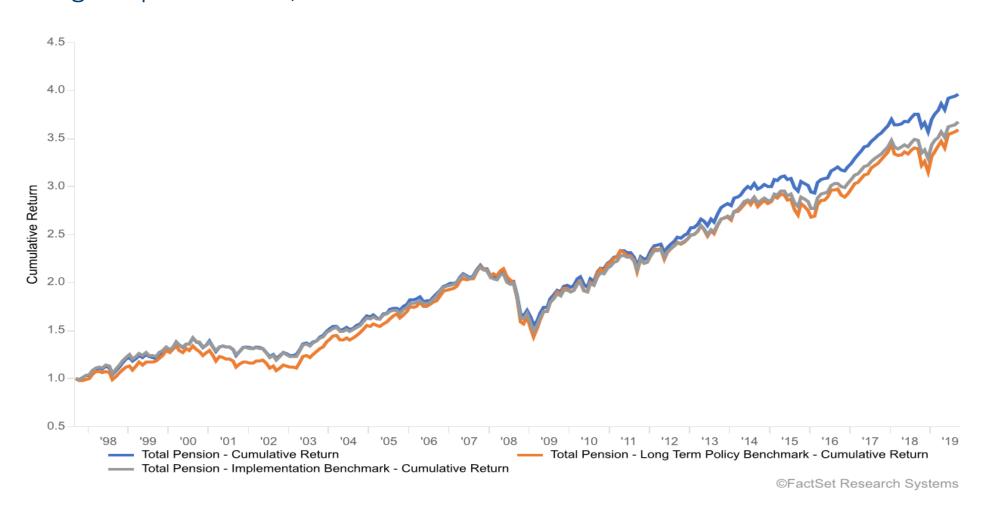
Actuarial Assumed Investment Return was lowered from 7.2% to 7.0% in April 2018 Returns for periods greater than one year are annualized.

Implementation Benchmark is a blend of the Asset Class Benchmarks at policy weights. It is currently weighted as follows: 58% Growth Benchmark; 29% Rates & Liquidity Benchmark; 11% Inflation Sensitive & Diversifiers Benchmark; and 2% Multi-Strategy Benchmark. Long-Term Policy Benchmark is comprised of 57% MSCI ACWI IMI Net; 33% BOAML 5+ Years U.S. Treasury Index; 6% Bloomberg Commodity Index; and 4% BOAML 1-3 Years U.S. Inflation-Linked Treasury Index.



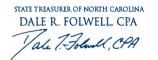
## Growth of a Dollar

Through September 30, 2019



#### Notes:





## Growth of a Dollar

#### 5 Years Ending September 30, 2019

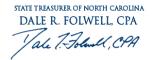
10 Years Ending September 30, 2019



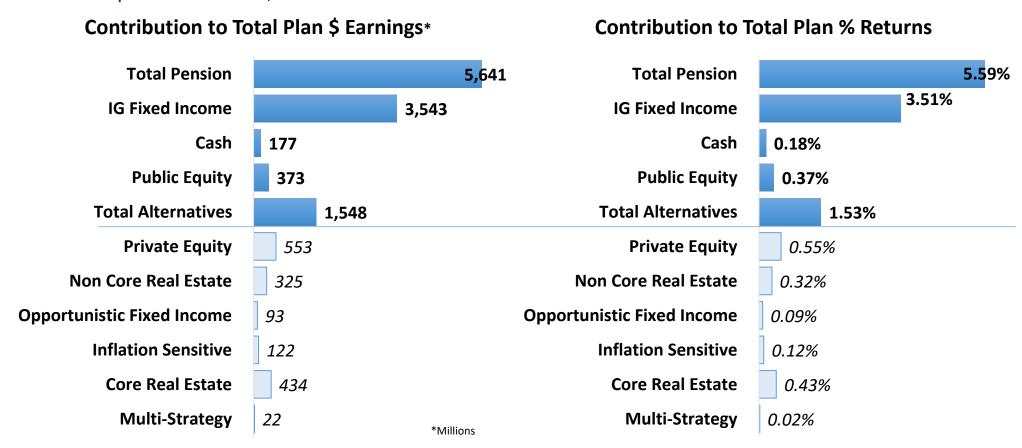


Note: NCRS Alternatives includes the following: Core Real Estate; Inflation Sensitive – Private Natural Resources; Inflation Sensitive – Real Assets and Other Diversifiers; Multi-Strategy Investments; Non Core Real Estate; Opportunistic Fixed Income; Private Equity; Equity Hedge Strategies; and closedend Public Natural Resource funds.





# Estimated Contribution to Total Plan Return — 1 Year As of September 30, 2019

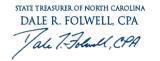


#### Notes:

- 1.) Estimated Contributions are based on average market value and the total return for the period.

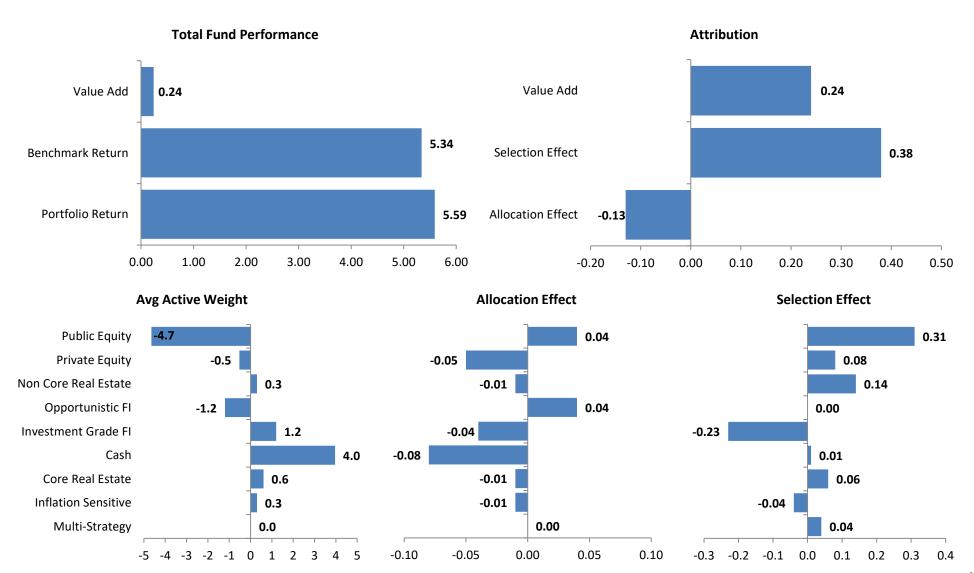
  Contribution to Total Plan \$ Earnings = Average \$ Market Value \* % Total Return for each asset class

  Contribution to Total Plan % Returns = Average Market Value % weight \* % Total Return for each asset class
- 2.) Alternatives for this analysis include the following: Private Equity, Non Core Real Estate, Opportunistic Fixed Income, Inflation Sensitive, Core Real Estate, and Multi-Strategy investments.

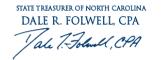


## NCRS Net of Fees Return Attribution

Total Fund vs. Implementation Benchmark: 1 Year Ending September 30, 2019

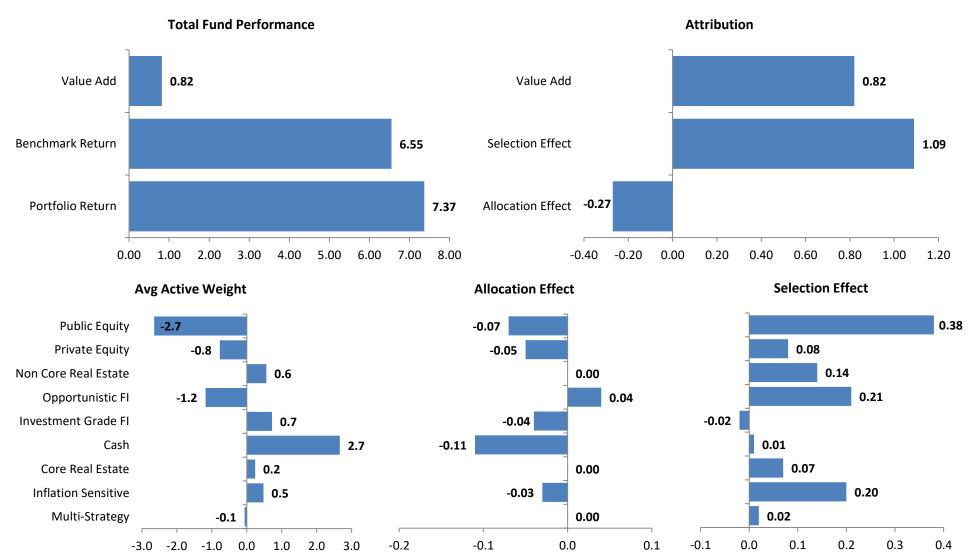




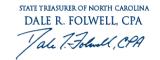


## NCRS Net of Fees Return Attribution

Total Fund vs. Implementation Benchmark: 3 Years Ending September 30, 2019

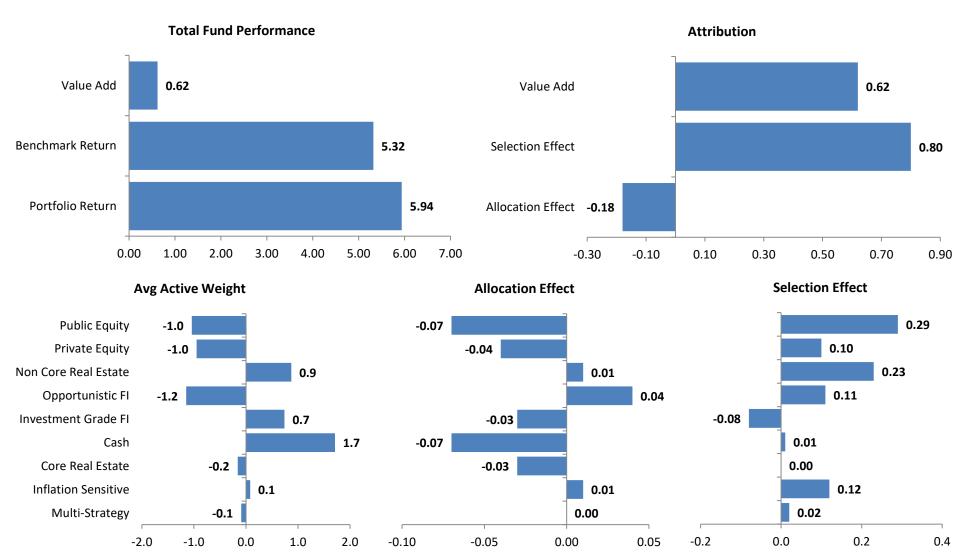






## NCRS Net of Fees Return Attribution

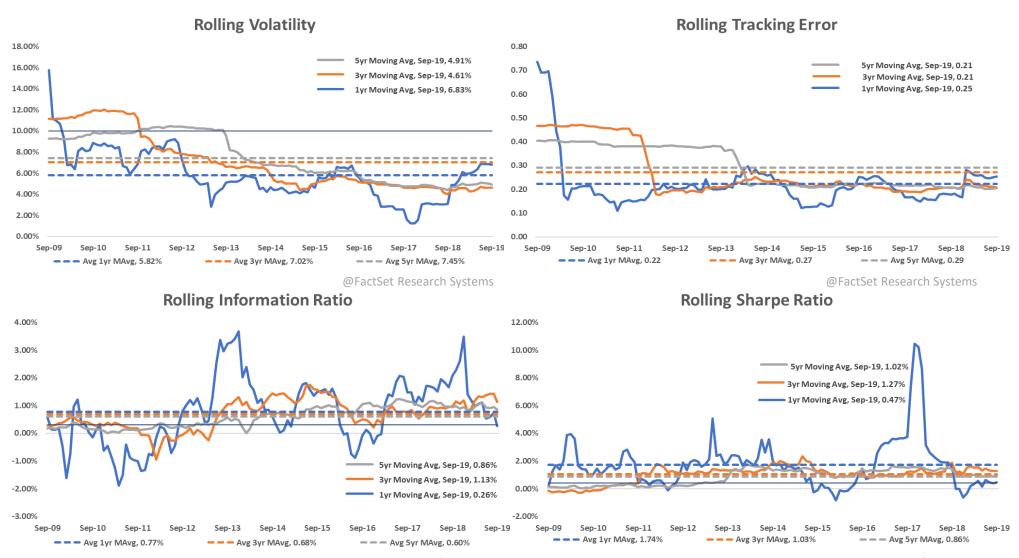
Total Fund vs. Implementation Benchmark: 5 Years Ending September 30, 2019







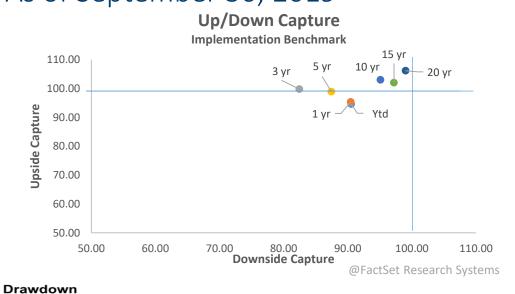
# NCRS Net of Fees Risk Metrics As of September 30, 2019

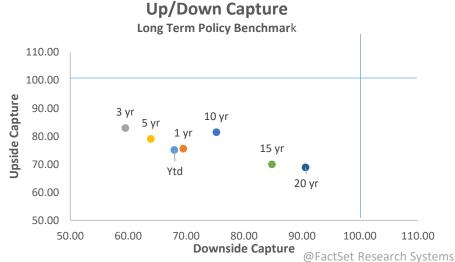


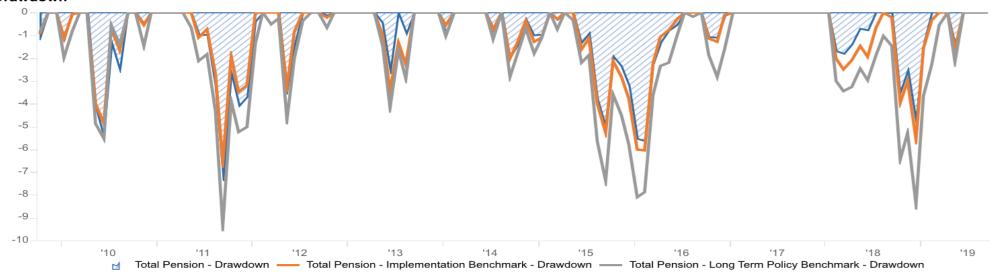




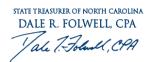
# NCRS Net of Fees Risk Metrics As of September 30, 2019











# NCRS Gross of Fees Return and Risk

BNY Mellon Universe: U.S. Public Funds > \$20B; Data as of September 30, 2019

Returns	1 Year	3 Years	5 Years	10 Years	15 Years	20 Years
25th Percentile	6.16	8.74	7.40	8.85	7.45	6.78
Median Percentile	4.92	8.50	6.80	8.47	7.35	6.47
75th Percentile	4.45	8.15	6.52	8.01	6.91	6.36
NCRS	6.05	7.89	6.51	8.02	6.91	6.44
Percentile Rank (1 = highest performance)	36	89	77	71	75	63

Risk	1 Year	3 Years	5 Years	10 Years	15 Years	20 Years
25th Percentile	9.42	6.35	6.38	7.45	9.00	9.23
Median Percentile	8.18	5.64	5.72	6.82	8.49	8.60
75th Percentile	6.89	4.83	4.94	5.94	7.89	8.14
NCRS	6.79	4.58	4.87	5.93	7.22	7.60
Percentile Rank (1 = highest risk)	77	83	83	77	94	94

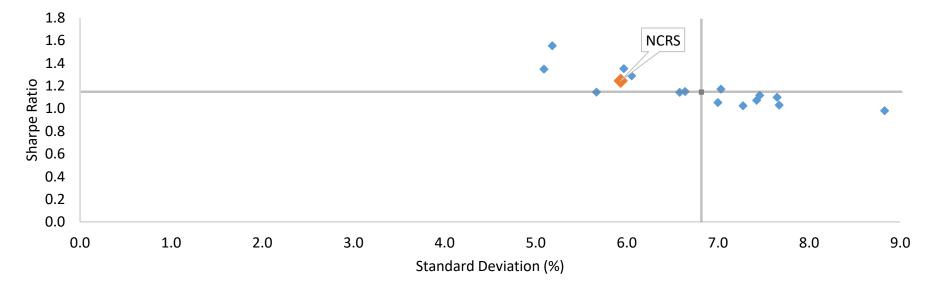


# NCRS Gross of Fees Sharpe Ratio

BNY Mellon Universe: U.S. Public Funds > \$20B; Data as of September 30, 2019

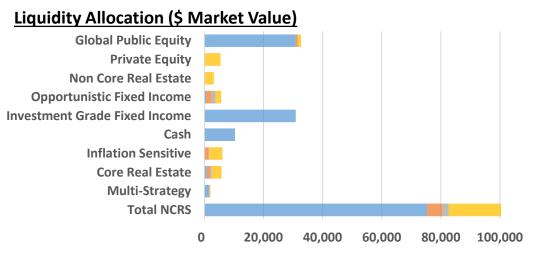
Sharpe	1 Year	3 Years	5 Years	10 Years	15 Years	20 Years
25th Percentile	0.54	1.34	1.12	1.28	0.77	0.61
Median Percentile	0.34	1.20	1.00	1.14	0.70	0.58
75th Percentile	0.27	1.10	0.91	1.06	0.66	0.51
NCRS	0.55	1.35	1.12	1.24	0.77	0.62
Percentile Rank (1 = highest performance)	24	24	24	30	25	13

#### 10 Year Plot: Sharpe Ratio vs. Volatility

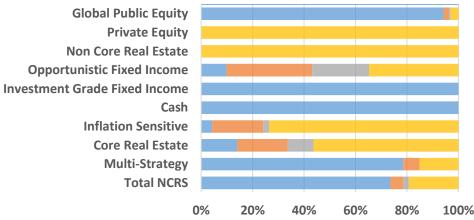




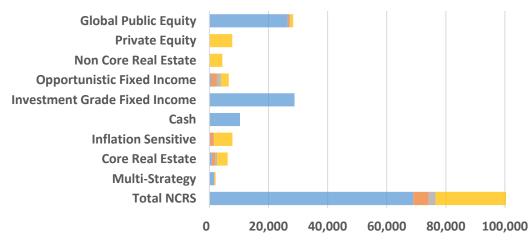
# NCRS Liquidity Profile As of September 30, 2019



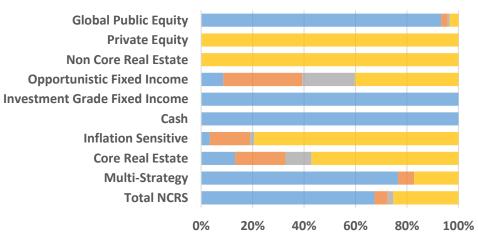
#### **Liquidity Allocation (% Market Value)**

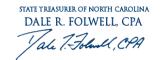


#### <u>Liquidity Allocation (\$ Market Value + Unfunded)</u>



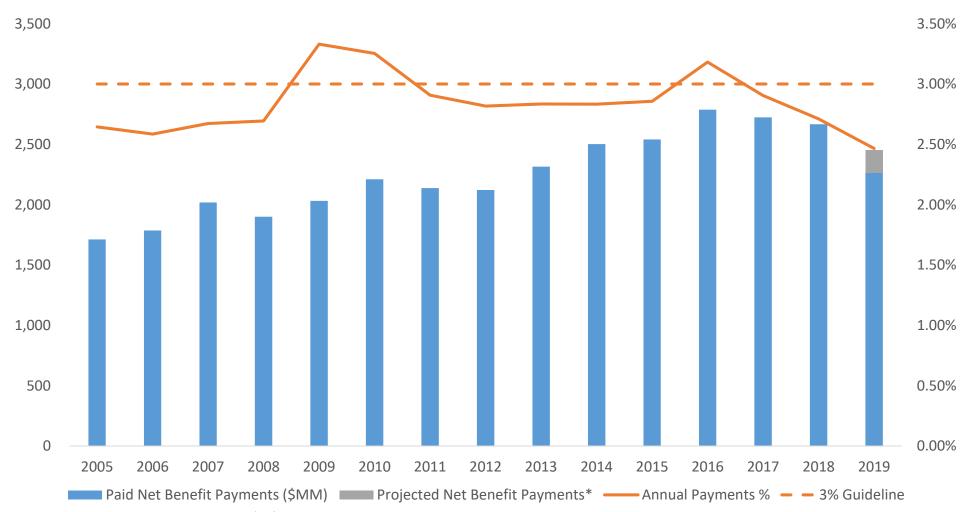
#### <u>Liquidity Allocation (% Market Value + Unfunded)</u>





# NCRS Liquidity Profile

Net benefit payments by calendar year



<sup>\*2019</sup> Paid Net Benefit Payments as of 11/01/2019

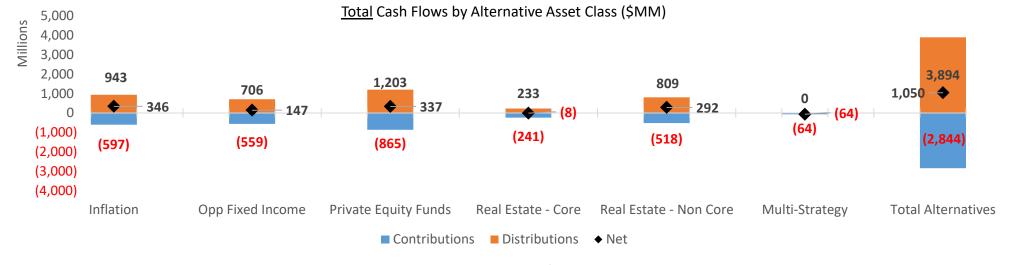




# NCRS Alternatives Liquidity Profile

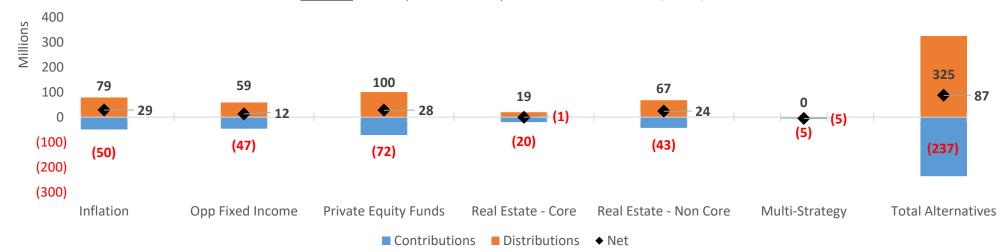
Through September 30, 2019

#### **Prior 12-Months**

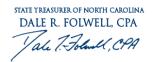


#### **Prior 12-Months**

Average Monthly Cash Flows by Alternative Asset Class (\$MM)







# NCRS Asset Class Net of Fees Performance As of September 30, 2019

Benchmark		Market Value (\$MM)	1 Year	3 Years	5 Years	10 Years	15 Years	20 Years
Public Equity   \$32,695   1.03   9.81   6.98   9.16   6.97   5.66     Benchmark²   0.48   8.91   6.31   8.43   6.36   4.7     Private Equity   \$5,465   10.17   12.78   10.54   10.74   9.24   6.31     Benchmark³   8.70   11.27   8.42   11.81   11.35   10.5	Growth	\$47,107	2.72	9.87	7.38	9.30	6.99	5.67
Benchmark <sup>2</sup>	Benchmark <sup>1</sup>		2.00	8.44	6.11	8.30	6.40	4.84
Private Equity   \$5,465   10.17   12.78   10.54   10.74   9.24   6.31	Public Equity	\$32,695	1.03	9.81	6.98	9.16	6.97	5.65
Benchmark <sup>3</sup>   8.70   11.27   8.42   11.81   11.35   10.5     Non-Core Real Estate   \$3,224   9.99   11.60   12.96   10.80   7.40   7.00     Benchmark <sup>4</sup>   5.53   7.42   6.97   7.58   6.75   7.33     Opportunistic Fixed Income   \$5,722   1.59   6.16   3.48   8.10   -	Benchmark <sup>2</sup>		0.48	8.91	6.31	8.43	6.36	4.72
Non-Core Real Estate   \$3,224   9.99   11.60   12.96   10.80   7.40   7.00	Private Equity	\$5,465	10.17	12.78	10.54	10.74	9.24	6.35
Benchmark   S.53   7.42   6.97   7.58   6.75   7.33	Benchmark <sup>3</sup>		8.70	11.27	8.42	11.81	11.35	10.56
Deportunistic Fixed Income   \$5,722   1.59   6.16   3.48   8.10   -   -   -   -	Non-Core Real Estate	\$3,224	9.99	11.60	12.96	10.80	7.40	7.09
Benchmark   Senchmark   Senc	Benchmark <sup>4</sup>		5.53	7.42	6.97	7.58	6.75	7.32
Rates & Liquidity \$41,279 10.57 3.03 3.65 4.76 5.22 6.13 Benchmark <sup>6</sup> 12.40 3.37 4.06 4.87 5.11 5.99 IG Fixed Income \$30,915 11.98 3.41 3.94 4.91 5.33 6.21 Benchmark <sup>7</sup> 12.77 3.44 4.17 4.93 5.14 6.00 Cash \$10,365 2.35 1.66 1.28 Benchmark <sup>8</sup> 2.24 1.50 0.95 Inflation Sensitive & Diversifiers \$11,907 4.63 6.73 4.46 3.22 3.94 4.66 Benchmark <sup>9</sup> 4.37 4.44 3.79 3.49 3.36 4.56 Inflation Sensitive \$6,115 1.94 6.00 1.75 -0.72 3.05 3.56 Benchmark <sup>10</sup> 2.54 3.00 0.04 -0.57 3.91 3.99 Core Real Estate \$5,791 7.70 7.61 8.14 8.64 6.61 6.66 Benchmark <sup>11</sup> 6.55 6.17 8.37 8.91 6.94 7.29 Multi-Strategy \$2,103 1.04 6.42 4.98 7.89 5.78 Benchmark <sup>12</sup> -0.89 5.20 3.73 6.21 7.13 Total Pension Plan \$102,396 5.59 7.37 5.94 7.49 6.47 6.18 Implementation Benchmark <sup>13</sup> 5.35 6.55 5.32 6.90 6.00 5.66	Opportunistic Fixed Income	\$5,722	1.59	6.16	3.48	8.10	-	-
Benchmark   Say   Say	Benchmark <sup>5</sup>		1.70	2.67	1.62	3.02	-	-
Solution   Solution	Rates & Liquidity	\$41,279	10.57	3.03	3.65	4.76	5.22	6.12
Benchmark   12.77   3.44   4.17   4.93   5.14   6.00	Benchmark <sup>6</sup>		12.40	3.37	4.06	4.87	5.11	5.99
Cash         \$10,365         2.35         1.66         1.28         -	IG Fixed Income	\$30,915	11.98	3.41	3.94	4.91	5.33	6.20
Benchmark	Benchmark <sup>7</sup>		12.77	3.44	4.17	4.93	5.14	6.02
Inflation Sensitive & Diversifiers   \$11,907   \$4.63   \$6.73   \$4.46   \$3.22   \$3.94   \$4.65     Benchmark	Cash	\$10,365	2.35	1.66	1.28	-	-	-
Benchmark <sup>9</sup> 4.37       4.44       3.79       3.49       3.36       4.56         Inflation Sensitive       \$6,115       1.94       6.00       1.75       -0.72       3.05       3.56         Benchmark <sup>10</sup> 2.54       3.00       0.04       -0.57       3.91       3.91         Core Real Estate       \$5,791       7.70       7.61       8.14       8.64       6.61       6.66         Benchmark <sup>11</sup> 6.55       6.17       8.37       8.91       6.94       7.29         Multi-Strategy       \$2,103       1.04       6.42       4.98       7.89       5.78         Benchmark <sup>12</sup> -0.89       5.20       3.73       6.21       7.13         Total Pension Plan       \$102,396       5.59       7.37       5.94       7.49       6.47       6.10         Implementation Benchmark <sup>13</sup> 5.35       6.55       5.32       6.90       6.00       5.62	Benchmark <sup>8</sup>		2.24	1.50	0.95	-	-	-
Inflation Sensitive         \$6,115         1.94         6.00         1.75         -0.72         3.05         3.56           Benchmark <sup>10</sup> 2.54         3.00         0.04         -0.57         3.91         3.91           Core Real Estate         \$5,791         7.70         7.61         8.14         8.64         6.61         6.66           Benchmark <sup>11</sup> 6.55         6.17         8.37         8.91         6.94         7.29           Multi-Strategy         \$2,103         1.04         6.42         4.98         7.89         5.78           Benchmark <sup>12</sup> -0.89         5.20         3.73         6.21         7.13           Total Pension Plan         \$102,396         5.59         7.37         5.94         7.49         6.47         6.16           Implementation Benchmark <sup>13</sup> 5.35         6.55         5.32         6.90         6.00         5.66	Inflation Sensitive & Diversifiers	\$11,907	4.63	6.73	4.46	3.22	3.94	4.63
Benchmark 10       2.54       3.00       0.04       -0.57       3.91       3.99         Core Real Estate       \$5,791       7.70       7.61       8.14       8.64       6.61       6.66         Benchmark 11       6.55       6.17       8.37       8.91       6.94       7.29         Multi-Strategy       \$2,103       1.04       6.42       4.98       7.89       5.78         Benchmark 12       -0.89       5.20       3.73       6.21       7.13         Total Pension Plan       \$102,396       5.59       7.37       5.94       7.49       6.47       6.10         Implementation Benchmark 13       5.35       6.55       5.32       6.90       6.00       5.60	Benchmark <sup>9</sup>		4.37	4.44	3.79	3.49	3.36	4.58
Core Real Estate         \$5,791         7.70         7.61         8.14         8.64         6.61         6.66           Benchmark 11         6.55         6.17         8.37         8.91         6.94         7.29           Multi-Strategy         \$2,103         1.04         6.42         4.98         7.89         5.78           Benchmark 12         -0.89         5.20         3.73         6.21         7.13           Total Pension Plan         \$102,396         5.59         7.37         5.94         7.49         6.47         6.10           Implementation Benchmark 13         5.35         6.55         5.32         6.90         6.00         5.60	Inflation Sensitive	\$6,115	1.94	6.00	1.75	-0.72	3.05	3.54
Benchmark <sup>11</sup> 6.55       6.17       8.37       8.91       6.94       7.29         Multi-Strategy       \$2,103       1.04       6.42       4.98       7.89       5.78         Benchmark <sup>12</sup> -0.89       5.20       3.73       6.21       7.13         Total Pension Plan       \$102,396       5.59       7.37       5.94       7.49       6.47       6.10         Implementation Benchmark <sup>13</sup> 5.35       6.55       5.32       6.90       6.00       5.60	Benchmark <sup>10</sup>		2.54	3.00	0.04	-0.57	3.91	3.95
Multi-Strategy         \$2,103         1.04         6.42         4.98         7.89         5.78           Benchmark <sup>12</sup> -0.89         5.20         3.73         6.21         7.13           Total Pension Plan         \$102,396         5.59         7.37         5.94         7.49         6.47         6.10           Implementation Benchmark <sup>13</sup> 5.35         6.55         5.32         6.90         6.00         5.60	Core Real Estate	\$5,791	7.70	7.61	8.14	8.64	6.61	6.66
Benchmark <sup>12</sup> -0.89         5.20         3.73         6.21         7.13           Total Pension Plan         \$102,396         5.59         7.37         5.94         7.49         6.47         6.10           Implementation Benchmark <sup>13</sup> 5.35         6.55         5.32         6.90         6.00         5.60	Benchmark <sup>11</sup>		6.55	6.17	8.37	8.91	6.94	7.29
Total Pension Plan         \$102,396         5.59         7.37         5.94         7.49         6.47         6.10           Implementation Benchmark 13         5.35         6.55         5.32         6.90         6.00         5.60	Multi-Strategy	\$2,103	1.04	6.42	4.98	7.89	5.78	-
Implementation Benchmark <sup>13</sup> 5.35 6.55 5.32 6.90 6.00 5.66	Benchmark <sup>12</sup>		-0.89	5.20	3.73	6.21	7.13	-
	Total Pension Plan	\$102,396	5.59	7.37	5.94	7.49	6.47	6.10
Long-Term Policy Benchmark <sup>14</sup> 6.02 6.55 5.20 6.59 6.24 5.74	Implementation Benchmark <sup>13</sup>		5.35	6.55	5.32	6.90	6.00	5.62
	Long-Term Policy Benchmark <sup>14</sup>		6.02	6.55	5.20	6.59	6.24	5.74

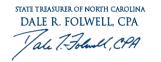




# NCRS Calendar Year Asset Class Return Diversification As of September 30, 2019

2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	YTD
Non-Core Real Estate 20.66%	Inflation Sensitive 9.50%	Public Equity 32.68%	Public Equity 17.59%	Public Equity 26.27%	Non-Core Real Estate 19.45%	Non-Core Real Estate 14.84%	Non-Core Real Estate 11.73%	Public Equity 24.44%	Private Equity 18.32%	Public Equity 16.49%
Private Equity 18.00%	IG Fixed Income & Cash 7.05%	Multi-Strategy 16.75%	Multi-Strategy 14.70%	Multi-Strategy 22.61%	Private Equity 14.02%	Private Equity 9.20%	Public Equity 7.33%	Multi-Strategy 13.58%	Non-Core Real Estate 13.32%	Total Pension 10.81%
Multi-Strategy 8.73%	Opportunistic Fixed Income -2.15%	Total Pension 15.08%	Opportunistic Fixed Income 13.95%	Opportunistic Fixed Income 16.56%	Core Real Estate 10.41%	Core Real Estate 8.28%	Inflation Sensitive 7.19%	Total Pension 13.53%	Inflation Sensitive 6.88%	IG Fixed Income & Cash 10.35%
Core Real Estate 8.48%	Non-Core Real Estate -3.08%	IG Fixed Income & Cash 7.63%	Core Real Estate 13.67%	Non-Core Real Estate 12.88%	IG Fixed Income & Cash 8.51%	Multi-Strategy 0.85%	Opportunistic Fixed Income 7.09%	Non-Core Real Estate 12.40%	Opportunistic Fixed Income 5.69%	Multi-Strategy 9.68%
Total Pension 8.34%	Private Equity -4.46%	Opportunistic Fixed Income 6.72%	Total Pension 11.84%	Total Pension 12.28%	Total Pension 6.19%	Pension Cash 0.58%	Core Real Estate 6.68%	Private Equity 11.95%	Core Real Estate 5.67%	Non-Core Real Estate 8.05%
Public Equity 7.88%	Core Real Estate -13.37%	Inflation Sensitive -5.77%	Non-Core Real Estate 7.78%	Private Equity 11.72%	Public Equity 3.68%	Total Pension 0.29%	Total Pension 6.26%	Core Real Estate 10.12%	Pension Cash 1.88%	Core Real Estate 6.50%
Inflation Sensitive 7.82%	Total Pension -19.72%	Private Equity -9.39%	IG Fixed Income & Cash 7.29%	Core Real Estate 11.28%	Opportunistic Fixed Income 3.40%	IG Fixed Income & Cash 0.28%	Private Equity 6.05%	Inflation Sensitive 7.53%	IG Fixed Income & Cash -0.57%	Private Equity 6.38%
IG Fixed Income & Cash 7.09%	Multi-Strategy -25.19%	Core Real Estate -13.63%	Private Equity 5.74%	Inflation Sensitive -1.32%	Multi-Strategy 2.69%	Public Equity -1.26%	Multi-Strategy 6.00%	Opportunistic Fixed Income 7.05%	Total Pension -1.47%	Opportunistic Fixed Income 2.66%
Opportunistic Fixed Income 7.06%	Public Equity -39.90%	Non-Core Real Estate -43.11%	Inflation Sensitive 1.06%	IG Fixed Income & Cash -3.49%	Pension Cash 0.45%	Opportunistic Fixed Income -2.61%	IG Fixed Income & Cash 3.24%	IG Fixed Income & Cash 4.42%	Multi-Strategy -4.79%	Pension Cash 1.70%
					Inflation Sensitive -0.65%	Inflation Sensitive -9.05%	Pension Cash 0.98%	Pension Cash 1.12%	Public Equity -9.32%	Inflation Sensitive 1.26%





New, Incremental, & Unfunded Investment Commitments As of September 30, 2019

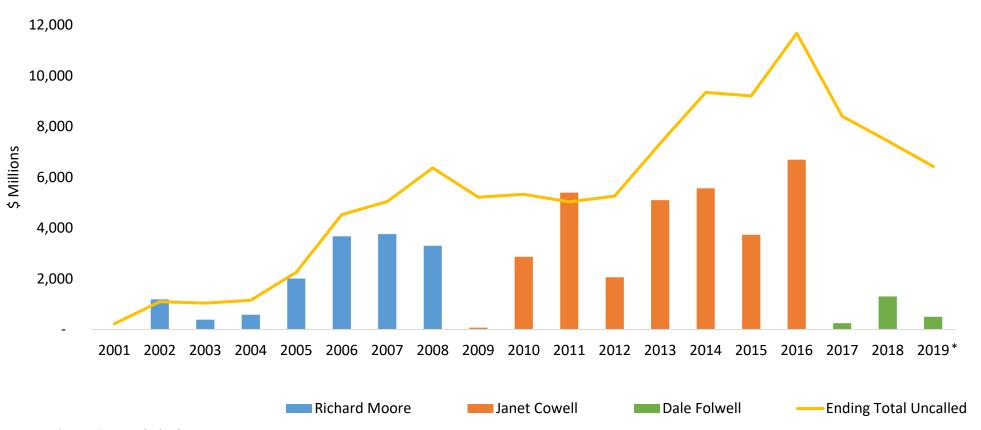
Since August 21st IAC Meeting

<u>Fund Name</u>	<u>Firm Name</u>	New or Incremental Commitment (\$MM)	Closing Date
Public Equity			
None			
Private Equity			
NCRS Series II – PE Opportunistic	Landmark Partners	200	9/12
Non-Core Real Estate			
None			
Inflation Sensitive			
None			
Opportunistic Fixed Income			
None			
Multi-Strategy			
AG Cataloochee Fund LP	Angelo Gordon	50	10/25

Asset Class	<u>Unfunded</u> Commitments (\$MM)
Public Equity	0
Private Equity	2,292
Non-Core Real Estate	1,191
Opportunistic Fixed Income	834
Inflation Sensitive	1,682
Core Real Estate	374
Multi Strategy	54
Total	6,428

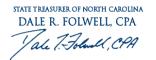


# New and Total Unfunded Private Asset Class Commitments By Calendar Year of Closing

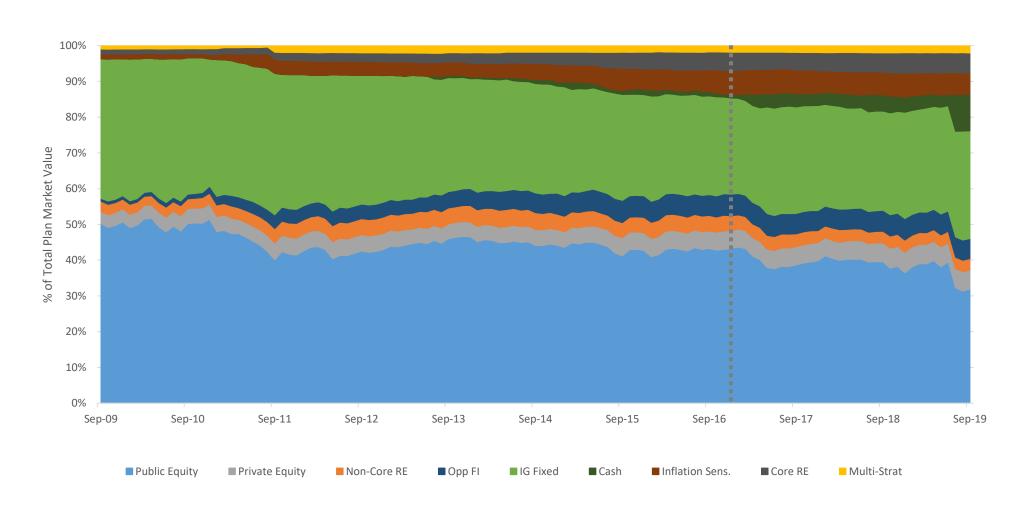


<sup>\*2019</sup> data as of 9/30/2019

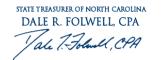




# Asset Allocation History as of September 30, 2019







# Exited Investments Since August 21st IAC Meeting

Fund Name	Redemption Amount (\$MM)	Redemption Effective
Public Equity		
BlackRock EAFE Int'l Passive	873	10/14
Menta Capital LLC	197	9/30
Private Equity		
None		
Non-Core Real Estate		
None		
Opportunistic Fixed Income		
None		
Inflation Sensitive		
None		
Core Real Estate		
None		
Multi Strategy		
None		





# Top 20 Investment Managers As of September 30, 2019

	Manager	Market Value (\$)	Uncalled (\$)	% MV	% MV Cum.
1	Internal Fixed Income	41,279,338,847	-	40.3%	40.3%
2	Internal Equity	11,056,055,036	-	10.8%	51.1%
3	BlackRock, Inc.	10,867,343,077	-	10.6%	61.7%
4	Blackstone Group, The	2,741,145,769	1,405,231,658	2.7%	64.4%
5	Rockwood Capital	2,614,516,676	231,861,245	2.6%	67.0%
6	Mondrian Investment Partners Limited	2,424,437,861	-	2.4%	69.3%
7	Wellington Management	2,324,205,417	-	2.3%	71.6%
8	Baillie Gifford	2,301,651,385	-	2.2%	73.8%
9	Walter Scott & Partners	1,932,713,612	-	1.9%	75.7%
10	Gladius Capital Management LP	1,887,784,159	39,388,239	1.8%	77.6%
11	Angelo, Gordon & Co.	1,585,337,125	66,468,831	1.5%	79.1%
12	ValueAct Capital	989,912,783	-	1.0%	80.1%
13	Landmark Partners, Inc.	830,270,003	1,352,683,592	0.8%	80.9%
14	DoubleLine Capital LP	797,678,544	-	0.8%	81.7%
15	Rockpoint Group, LLC	769,662,828	107,133,815	0.8%	82.4%
16	Campbell Group LLC, The	705,734,850	-	0.7%	83.1%
17	LBA Realty	599,988,330	27,524,752	0.6%	83.7%
18	Franklin Templeton Investments	598,998,414	-	0.6%	84.3%
19	Earnest Partners	591,277,439	-	0.6%	84.9%
20	Marathon Asset Management	558,231,491	85,355,914	0.5%	85.4%
	105 Remaining Managers*	14,939,895,792	3,112,295,954	14.6%	100.0%
Tot	al	102,396,179,437	6,427,944,002	100.0%	100.0%

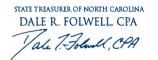
<sup>\*</sup>Manager count consists of all manager accounts with a market value greater than \$5.1 million and new, not yet funded, accounts.





Appendix





# NCRS Public Equity Net of Fees Performance As of September 30, 2019

	Market Value (\$MM)	3 Month	1 Year	3 Years	5 Years	10 Years
Public Equity	\$32,695	(0.57)	1.03	9.81	6.98	9.16
Benchmark <sup>2</sup>		(0.17)	0.48	8.91	6.31	8.43
Domestic Portfolio	\$14,027	1.22	3.80	13.39	10.47	13.16
Russell 3000		1.16	2.92	12.83	10.44	13.08
Non-US Portfolio	\$18,065	(2.04)	(1.37)	7.35	4.16	5.18
Custom Benchmark		(1.72)	(1.84)	6.10	3.05	4.31
Equity Hedge	\$602	(2.49)	(6.62)	2.59	3.72	-
MSCI ACWI (Beta Adjusted)		(0.06)	0.54	3.81	2.44	-

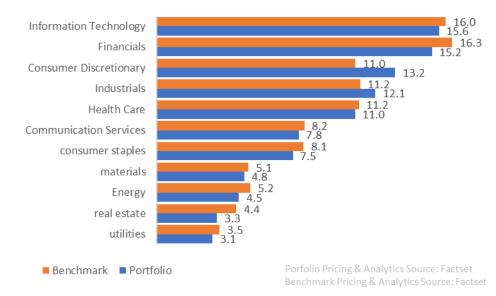




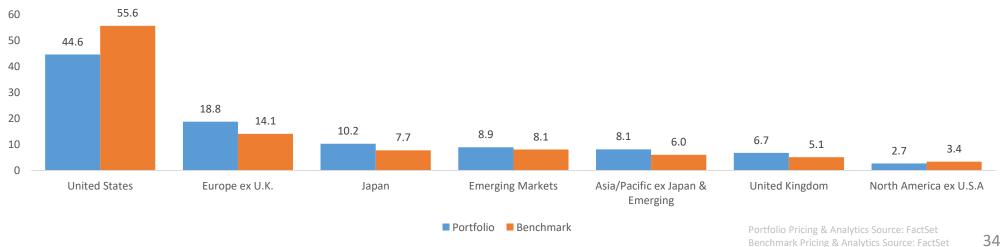
# NCRS Public Equity Portfolio Characteristics As of September 30, 2019

@FactSet Research Systems

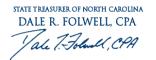
Portfolio Characteristics										
	Portfolio	MSCI ACWI IMI								
Price/Earnings	17.6	17.4								
Dividend Yield	2.4	2.4								
Price/Book	2.1	2.1								
Market Capitalization	132,135.2	143,247.5								
Return On Equity	17.2	18.0								



#### **Total Equity Regional Allocation**







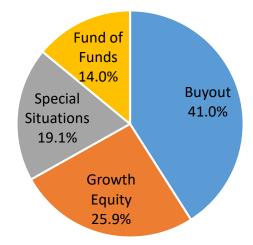
# NCRS Private Equity Portfolio

As of September 30, 2019

Net of Fees Performance (%)

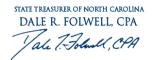
			· ciioiiiiaiice (/o	,		
	Market Value (\$MM)	3 Month	1 Year	3 Years	5 Years	10 Years
Private Equity	\$5,465	2.72	10.17	12.78	10.54	10.74
Benchmark <sup>3</sup>		3.33	8.70	11.27	8.42	11.81
Buyout	\$2,238	3.51	10.09	12.39	10.22	9.87
Growth	\$1,414	2.17	14.52	16.68	13.96	13.43
Special Situations	\$1,043	0.85	5.00	8.55	5.36	7.39
Fund of Funds	\$766	3.98	10.63	13.16	11.64	12.16

	IRR by Vintage Year																	
	Pre-2004	2004	2005	2006	2007	2008	2009	2010	<u>2011</u>	2012	2013	2014	2015	<u>2016</u>	<u>2017</u>	2018	2019	<u>Total</u>
NCRS	12.02	6.92	5.46	3.37	9.64	9.48	9.30	20.69	9.91	14.42	11.96	15.32	16.60	18.21	8.77	4.24	0.00	8.66
# of Funds	28	3	11	21	15	17	3	1	6	6	9	4	9	6	7	3	0	149



<sup>\*</sup>Private Equity returns include a stock distribution account, in the amount of roughly \$6.5 million, which does not fall under any specific sub-section. 35





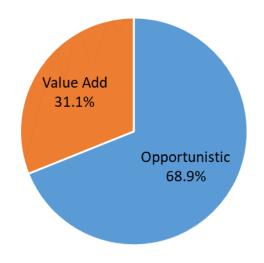
# NCRS Non-Core Real Estate Portfolio

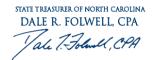
As of September 30, 2019

#### **Net of Fees Performance (%)**

	Market Value (\$MM)	3 Month	1 Year	3 Years	5 Years	10 Years
Non-Core Real Estate	\$3,224	3.03	9.99	11.60	12.96	10.80
Benchmark <sup>4</sup>		2.13	5.53	7.42	6.97	7.58
Opportunistic	\$2,223	2.88	10.81	12.07	12.49	10.80
Value Add	\$1,002	3.39	8.19	10.35	13.55	10.84

	IRR by Vintage Year																	
	Pre-2004	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	<u>2014</u>	2015	2016	2017	2018	2019	<u>Total</u>
NCRS	9.14	15.69	-1.41		2.47	16.05	N/A	16.30	18.08	18.04	15.47	7.86	8.53	13.06	N/A	2.94	0.00	6.82
# of Funds	17	3	15	13	8	6	N/A	6	7	5	7	7	6	7	N/A	1	1	108





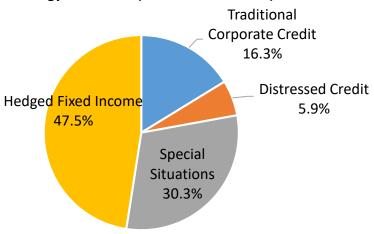
# NCRS Opportunistic Fixed Income Portfolio

As of September 30, 2019

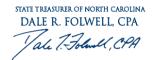
#### **Net of Fees Performance (%)**

	Market Value (\$MM)	3 Month	1 Year	3 Years	5 Years	10 Years
Opportunistic Fixed Income	\$5,722	0.11	1.59	6.16	3.48	8.10
Benchmark <sup>5</sup>		0.48	1.70	2.67	1.62	3.02
<b>Traditional Corporate Credit</b>	\$930	0.23	0.85	6.39	3.63	8.51
Distressed Credit	\$337	0.36	2.62	8.56	6.36	10.31
Special Situations	\$1,735	1.67	7.38	9.65	8.84	15.71
Hedged Fixed Income	\$2,720	(0.94)	(1.69)	3.81	1.21	-

	IRR by Vintage Year															
	<u>2005</u> <u>2006</u> <u>2007</u> <u>2008</u> <u>2009</u> <u>2010</u> <u>2011</u> <u>2012</u> <u>2013</u> <u>2014</u> <u>2015</u> <u>2016</u> <u>2017</u> <u>2018</u> <u>2019</u> <u>Total</u>															
NCRS	2.87	N/A	16.95	7.95	22.42	5.83	4.33	2.36	5.03	4.54	9.44	8.99	8.09	N/A	-2.45	5.90
# of Funds	1	N/A	1	3	1	4	9	2	7	3	1	8	2	N/A	1	42







# NCRS Rates & Liquidity Portfolio As of September 30, 2019

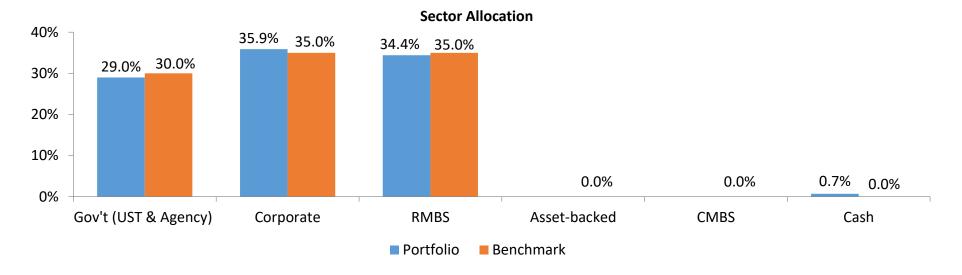
**Net of Fees Performance (%)** 

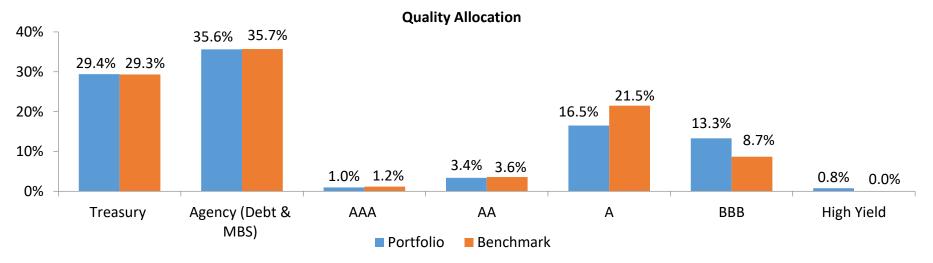
		Net of Fees Fe	eriorinance (70)			
	Market Value (\$MM)	3 Month	1 Year	3 Years	5 Years	10 Years
Rates & Liquidity	\$41,279	2.31	10.57	3.03	3.65	4.76
Benchmark <sup>6</sup>		3.03	12.40	3.37	4.06	4.87
IG Fixed Income	\$30,915	2.89	11.98	3.41	3.94	4.91
Core Fixed Income	\$27,818	3.16	13.21	3.64	4.28	5.07
IG Fixed Income Cash	\$3,097	0.53	2.03	1.51	1.17	-
Pension Cash	\$10,365	0.55	2.35	1.66	1.28	-

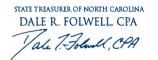
Core Fixed Income Portfolio Characteristics									
Avg. Coupon Yield to Worst Effective Duration									
Government (Treasury & Agency)	3.94%	1.84%	11.3						
Corporate	4.46%	3.07%	10.0						
Mortgage	3.77%	2.61%	2.9						
Total	4.07%	2.55%	7.9						



# NCRS Core Fixed Income Portfolio Characteristics As of September 30, 2019







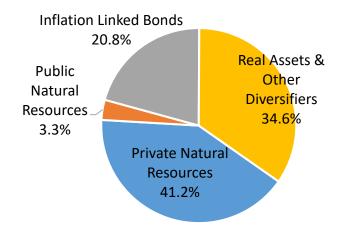
# NCRS Inflation Sensitive Portfolio

As of September 30, 2019

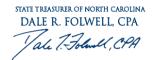
#### Net of Fees Performance (%)

	Market Value (\$MM)	3 Month	1 Year	3 Years	5 Years	10 Years
Inflation Sensitive	\$6,115	(0.10)	1.94	6.00	1.75	(0.72)
Benchmark <sup>10</sup>		0.08	2.54	3.00	0.04	(0.57)
Private Natural Resources	\$2,520	(1.62)	(5.24)	4.09	0.12	0.91
Public Natural Resources	\$204	(1.94)	(10.32)	(3.03)	(7.84)	-
Inflation Linked Bonds	\$58	0.20	2.69	1.46	-	-
Real Assets & Other Diversifiers	\$2,118	1.25	10.80	10.38	8.79	-

	IRR by Vintage Year														
	2006	2007	2008	2009	2010	<u>2011</u>	2012	2013	2014	<u>2015</u>	<u>2016</u>	2017	2018	2019	<u>Total</u>
NCRS	0.50	-8.19	-4.91	N/A	-10.07	-6.36	7.92	6.92	9.73	5.63	4.40	N/A	48.18	-1.06	1.26
# of Funds	3	2	2	N/A	3	9	7	11	12	4	4	N/A	4	2	61







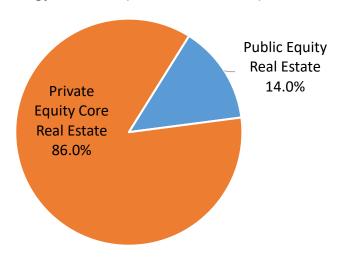
# NCRS Core Real Estate Portfolio

As of September 30, 2019

#### **Net of Fees Performance (%)**

	Market Value (\$MM)	3 Month	1 Year	3 Years	5 Years	10 Years
Core Real Estate	\$5,791	1.98	7.70	7.61	8.14	8.64
Benchmark <sup>11</sup>		1.56	6.55	6.17	8.37	8.91
Public Equity Real Estate	\$813	3.42	13.67	7.41	8.15	9.94
Private Equity Core Real Estate	\$4,978	1.75	6.81	7.66	8.12	8.32

	IRR by Vintage Year																	
	Pre-2004	2004	2005	2006	2007	2008	2009	2010	<u>2011</u>	2012	2013	<u>2014</u>	2015	2016	2017	2018	2019	<u>Total</u>
NCRS	7.60	9.76	-8.33	4.74	1.39	9.70	N/A	23.62	N/A	N/A	6.87	7.29	5.41	9.52	N/A	7.24	N/A	7.26
# of Funds	5	1	1	2	3	1	N/A	1	N/A	N/A	2	6	2	9	N/A	1	N/A	34



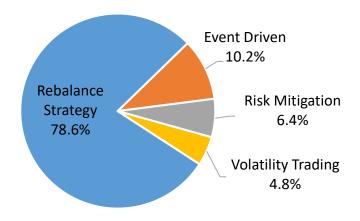




# NCRS Multi-Strategy Portfolio As of September 30, 2019

**Net of Fees Performance (%)** 

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	Market Value (\$MM)	3 Month	1 Year	3 Years	5 Years	10 Years
Multi-Strategy	\$2,103	0.66	1.04	6.42	4.98	7.89
Benchmark <sup>12</sup>		(0.68)	(0.89)	5.20	3.73	6.21
Rebalance Strategy	\$1,652	0.63	1.72	7.86	6.22	-
<b>Event Driven</b>	\$215	2.05	(2.08)	4.81	-	-
Risk Mitigation	\$134	(1.38)	(1.75)	-	-	-
Volatility Trading	\$102	2.51	4.87	-	-	-







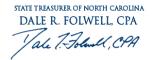
## Notes:

All data presented are based on currently available information at time of publication and may be revised subsequently.

- 1. The Growth Benchmark is a blend of the Public Equity Benchmark, Private Equity Benchmark, Non-Core Real Estate Benchmark, & Opportunistic FI Benchmark at policy weights.
- 2. The Public Equity Benchmark is a dynamically weighted combination of the MSCI ACWI IMI Net (Long-Only) and a beta adjusted MSCI ACWI IMI Net (Hedged Equity).
- 3. The Private Equity Benchmark is comprised of the following Burgiss Group Private iQ indices: 50% Buyout, 20% Venture Capital, and 30% Distressed.
- 4. The Non-Core Real Estate Benchmark is comprised of the following Burgiss Group Private iQ indices: 80% U.S. Non-Core Real Estate (Opportunistic and Value-Added) and 20% Non-U.S. Non-Core Real Estate (Opportunistic and Value-Added).
- 5. The Opportunistic Fixed Income Benchmark is a comprised of 50% HFRX Distressed Securities Index, 20% HFRX Relative Value Index, 15% Credit Suisse Leveraged Loan Index, and 15% BOAML High Yield Index.
- 6. The Rates & Liquidity Benchmark is a blend of the IG Fixed Income & Cash Benchmark and the Pension Cash Benchmark at policy weights.
- 7. The IG Fixed Income & Cash Benchmark is comprised 10% iMoneyNet First Tier Institutional Money Market Funds Net Index and 90% custom BOAML Core Investment Grade Index. The custom BOAML core index comprised of the following weightings: 30% BOAML 5+ Years Governments, 35% BOAML 5+ Years Investment Grade Corporates, and 35% BOAML Mortgage Master.
- 8. The Pension Cash Benchmark is the iMoneyNet First Tier Institutional Money Market Funds Net Index.
- 9. The Inflation Sensitive & Diversifiers Benchmark is a blend of the Inflation Sensitive Benchmark and the Core Real Estate Benchmark at policy weights.
- 10. The Inflation Sensitive Benchmark is the dynamically weighted combination of the Bank of America Merrill Lynch 1-3 Years U.S. Inflation-Linked Treasury Index (TIPS), the Bloomberg Commodities Index (Commodities), and a combination of the benchmarks of investments classified within Private Natural Resources or Other Real Assets and Diversifiers.
- 11. The Core Real Estate Benchmark is comprised of 80% NCREIF ODCE Net and 20% FTSE EPRA NAREIT Global Index.
- 12. The Multi-Strategy Benchmark is comprised of a dynamically weighted combination of the HFRX ED: Multi-Strategy Index, net of fees, and the market value weighted benchmarks for any other total fund strategies within the Portfolio.
- 13. The Implementation Benchmark is a blend of the Asset Class Benchmarks at policy weights. It is currently weighted as follows: 58% Growth Benchmark, 29% Rates & Liquidity Benchmark, 11% Inflation Sensitive & Diversifiers Benchmark, and 2% Multi-Strategy Benchmark.
- 14. The Long-Term Policy Benchmark is comprised of 57% MSCI ACWI IMI Net, 33% BOAML 5+ Years U.S. Treasury Index, 6% Bloomberg Commodity Index, and 4% BOAML 1-3 Years U.S. Inflation-Linked Treasury Index.

<sup>\*</sup>Source: BofA Merrill Lynch, used with permission. See disclaimer on next page.





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# INVESTMENT MANAGEMENT DIVISION